

# FY2014 BUDGET WORKSHOP #1

April 30, 2013



# John McDonough City Manager



# FY14 Budget Calendar

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March – April                      Departmental Budget Hearings/Finance Review Phase

April – May                              Senior Management/Mayor Review Phase

April 30                                      Budget Workshop #1

May 7    Budget Workshop #2

May 21                                      City Council Budget Presentation (Proposed Budget)

June 4                                      1<sup>st</sup> Public Hearing on FY14 Budget and Discussion

June 18                                      Final Public Hearing and Adoption by City Council

# Purpose of Meeting

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- To receive feedback and direction from City Council as we develop the FY14 Budget
- Review and validate FY14 planning assumptions
- Understand Public Safety, General Government Services, Public Works, Recreation, and Facilities priorities as part of an overall citywide service delivery and capital program

# Adopted Priorities

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# Proposed Priorities

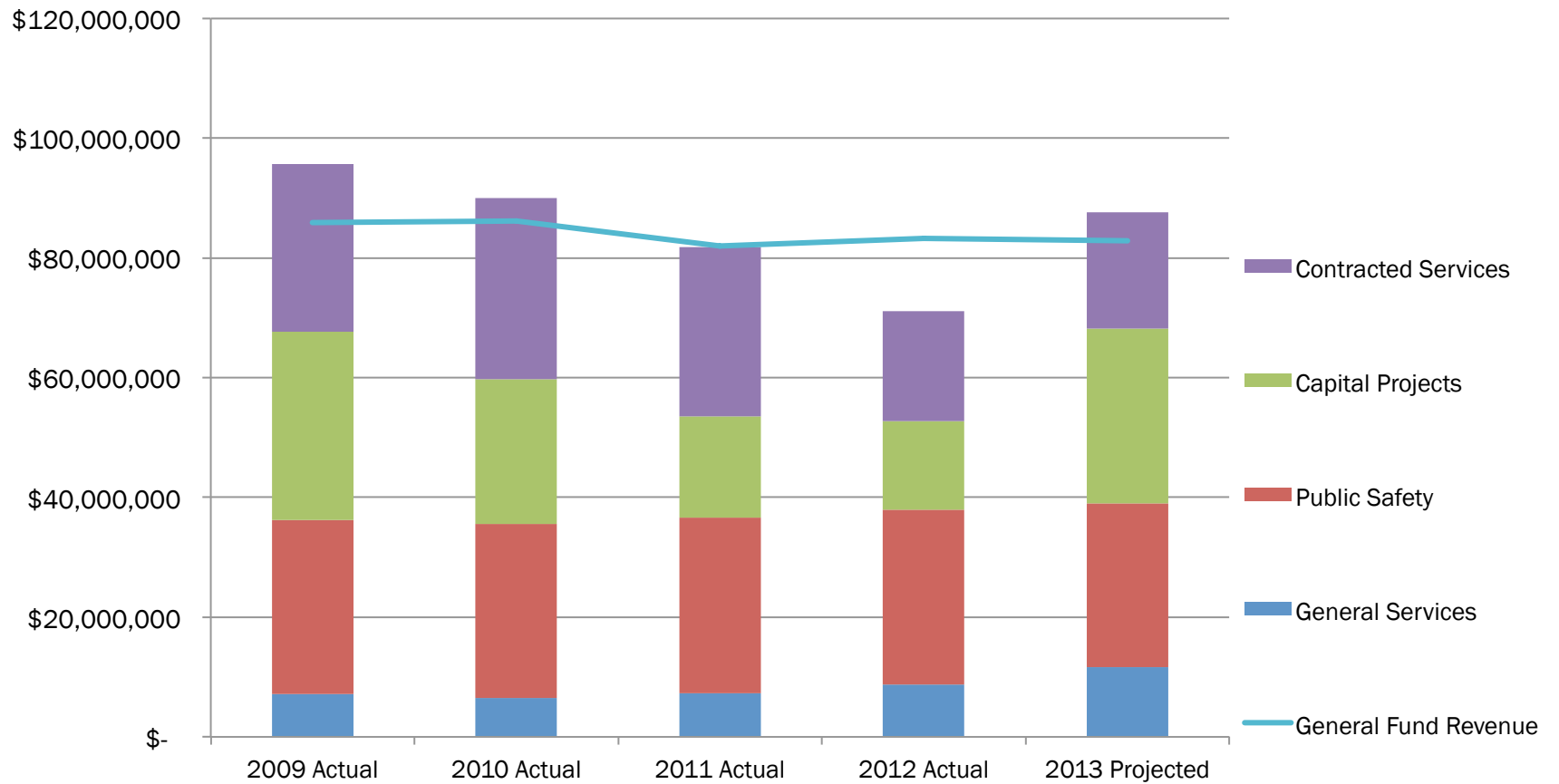
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# Karen Ellis Finance Director



# Operating Overview





# Considerations Used in Budget Forecasting

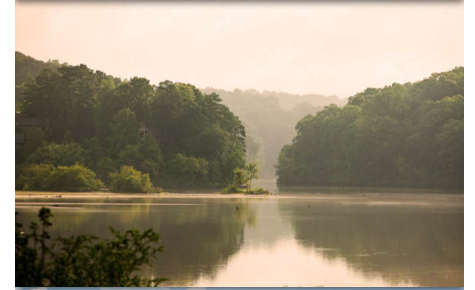
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- Due to the slow growth in the housing market, property taxes are anticipated to be lower than current year collections, largely due to adjustments in appeals to property value
- Unknown impact of changes to Georgia's motor vehicle title tax/ad valorem laws
- Unemployment rates remain at approximately the same last year at 8.4%; sales tax revenues are unpredictable
- Vehicle replacement for Police Department, new truck lease for Fire Department

# Economic Conditions

- Market strategists and economists alike point to a slow recovery – Atlanta recorded its highest year-over-year gain since the housing bubble burst.
- Although economic data supports the housing recovery, improvement is slow.
- Economy will need years to recover from the anxiety, lack of consumer confidence and financial fear
- Slowed growth will continue to affect Sandy Springs as the economy recovers

# OPERATING DEPARTMENTS



# Police Department

A nationally accredited,  
full service agency



# Top 3 Concerns

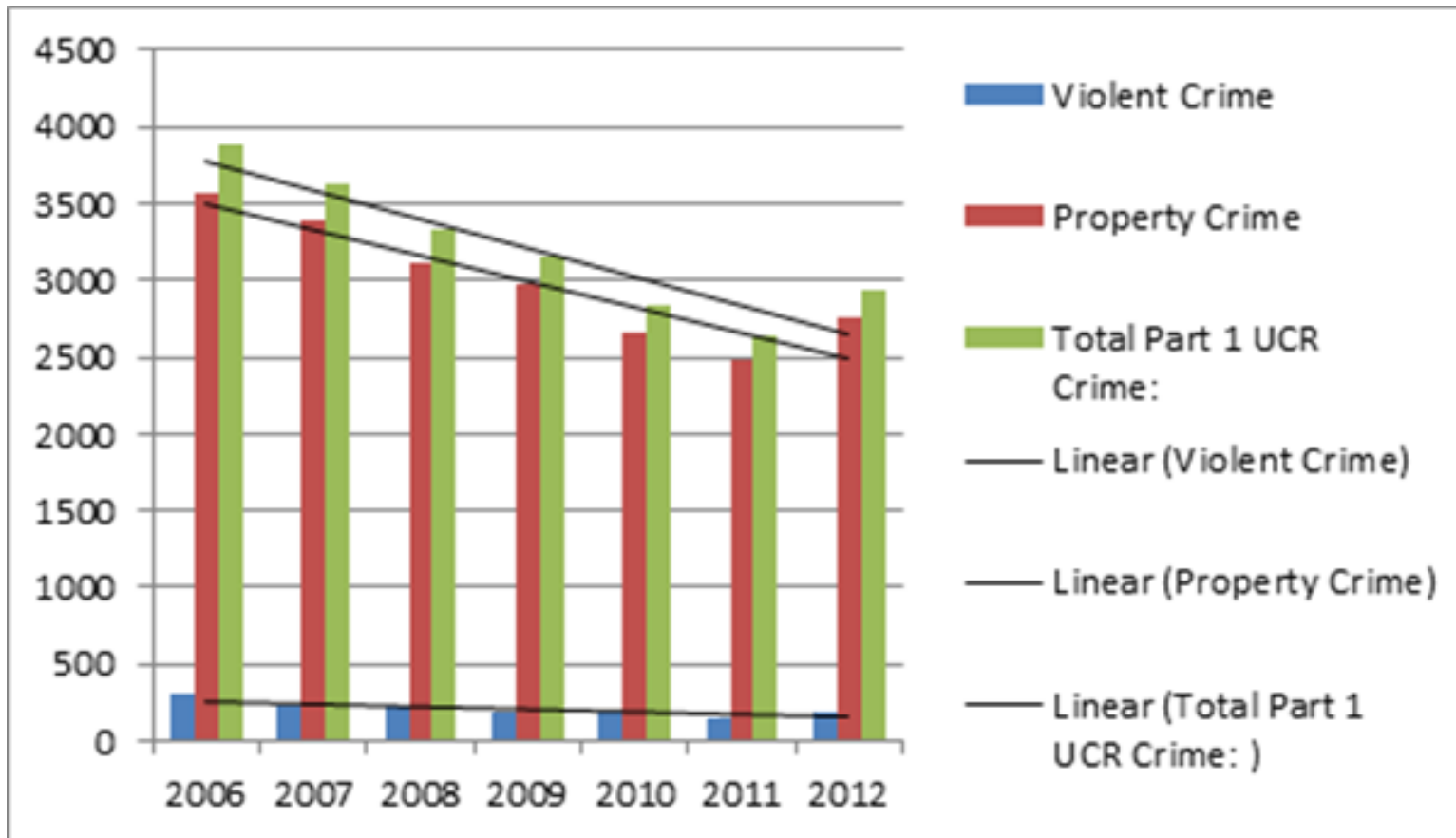


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- Neighborhood Safety
- Radio Infrastructure
- Preparedness for major incidents and emerging threats



# Part 1 Crime Trends



# Goals for FY14



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- Reorganize the Operations Unit with the goal of increasing patrol hours and shifts
- Enhance the public's and residents' access to police services
- Increase the utilization of the Power Shift and integrate the presence of the Citizens on Patrol and Reserve Officers within Operations
- Continue the implementation of Radio Infrastructure Improvements

# Priorities for FY14



16

- Address Crime Trends
- Reduction in False Alarm Calls
- Enhance Preparedness
- Volunteers in Policing (VIPS)
- Radio Infrastructure
- Development of Department Leadership



# FY14 Enhancements



17

- Vehicle replacement for 18 vehicles
  - Includes Laptop refresh
  - LP Gas Conversion Cost

# DISCUSSION



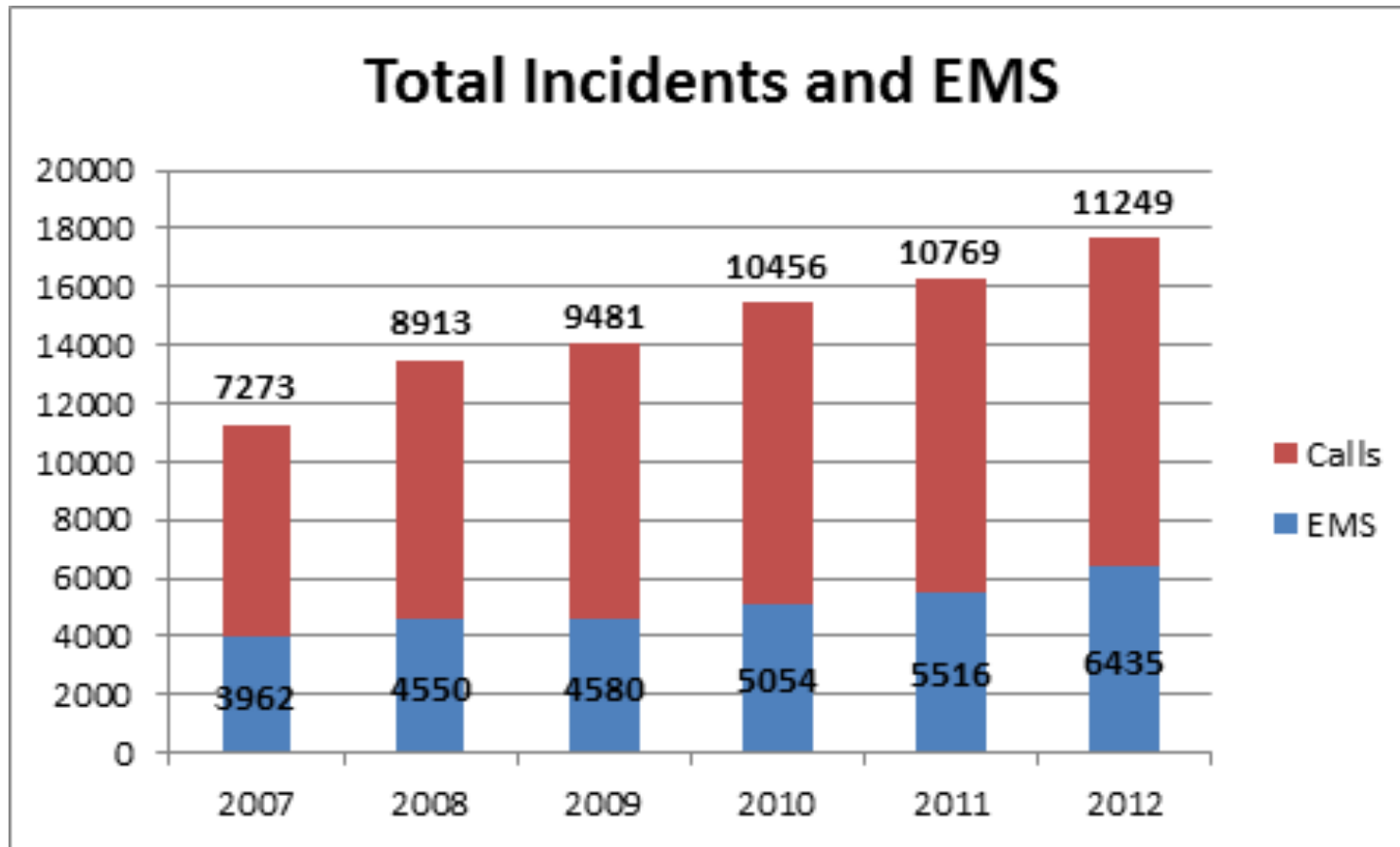
# Sandy Springs Fire Rescue



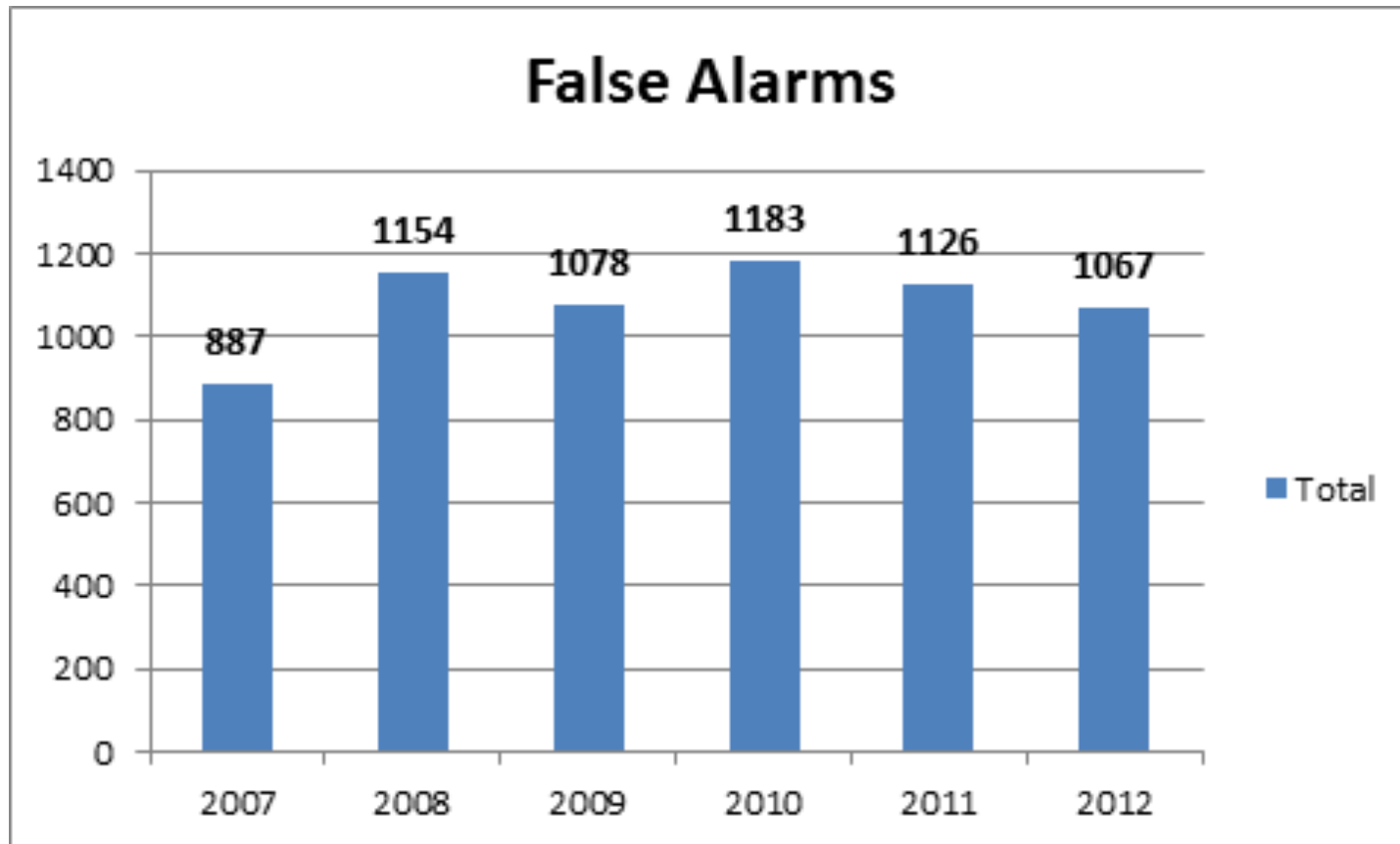
# Sandy Springs Fire Rescue



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# Sandy Springs Fire Rescue



# FY14 Priorities



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- Emergency Medical Services
- Preparation and Response to Calls for Service
- Safety, Health and Well Being of Citizens/  
Personnel
- Fire Prevention/Fire Safety Education
- Community Involvement
- Training
- Fire Accreditation Certification

# FY14 Enhancements



23

- Auto Extrication Tools (Jaws of Life) Replacement
  - Current tools older, worn, non-compliant
- Replacement of 4 Staff Vehicles
  - High mileage, six plus years of use
- Upgrading Firefighter Gear
  - Continued annual replacement program
- Fire Station 4 renovations
  - Planned upgrades pending procurement
- New Fire Apparatus
  - Replacing our current fleet

# Emergency Medical Services



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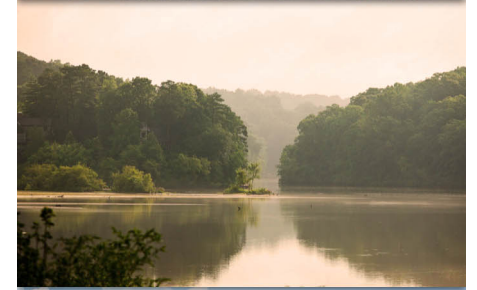
- FY14 Goals
  - Continue to provide superb medical services with high quality personnel and equipment within established response time goals
- FY14 Priorities
  - Maintain current resource commitment: 5 peak / 3 off-peak ambulances, and renegotiate contract for improved savings without any reductions in services or care
  - RMA will replace fleet with new ambulances in (summer) 2013
- Calendar Year 2012 Response Results
  - Ambulances arrived within 7 minutes 59 seconds to emergency calls 91% of the time; avg. response time 7:04
  - Ambulances arrived within 14 minutes 59 seconds to non-emergency calls 97% of the time



# DISCUSSION



# GENERAL GOVERNMENT SERVICES CONTRACTS



# No requested enhancements

27

- Financial Services
- Communications
- Recreation and Parks
- Municipal Court

# Information Services

28

- Technology upgrades:
  - Software license renewals
  - Capital computer and infrastructure update and replacements (140 new computers)
- .5 FTE Security Engineer
- GIS Software Update

# Call Center

29

- Amount is for six months
- Issue Task Order-based RFP to compete service

# Community Development

30

- Customer Service Enhancements
  - Building Inspector (.21 FTE to .8 FTE)
  - Land Development Inspector (.8 FTE to 1 FTE)
  - Landscape Architect (.6 FTE to 1 FTE)
  - Planning Technician Position (0 to 1.0 FTE)
- PermitGo! Software Upgrade
- Electronic Plan Submission

# Public Works and Facilities

31

- Add 0.5 FTE Engineering Support
- HVAC and Building Maintenance Repairs
- Storage Facility

# Task Order Analysis

Firm/Work Package	NTE Escalator	Actual Escalator	FY13 Amount	FY14 Amount	Difference
Finance/ST Services	2.50%	2.50%	\$1,633,011.00	\$1,673,836.00	2.50%
Information Services/ InterDev	5.25%	3.50%	1,176,537.49	1,315,828.80	11.84%
Communications/ Collaborative	2.20%	2.20%	502,200.00	513,249.00	2.20%
Municipal Court/Jacobs	3.00%	1.00%	1,082,368.00	1,093,219.00	1.0%
Call Center/CH2MHill	n/a	3.50%	792,036.00	819,756.26*	3.50%
Public Works/URS	4.00%	3.50%	3,318,265.00	3,514,549.00	5.52%
Recreation/Jacobs	3.00%	1.00%	1,023,571.00	1,033,822.00	1.00%
Community Development/ Collaborative	2.20%	2.20%	2,931,420.60	3,201,969.00	9.23%
	<b>Total</b>	<b>3.14%</b>	<b>\$12,459,409.09</b>	<b>\$13,166,230.34</b>	<b>5.67%</b>

\*12 month projection; issuing 6 month Task Order for \$409,879



# FY14 Planning Assumptions - Operating

33

- Decline in revenues (property tax and franchise fees) -  
- \$3,261,075 (-3.94%)
- Fixed Cost of General Government Services Contracts -  
\$13,166,230.34 (5.67%)
- Renewal of subcontractor agreements - \$5,570,000 (4.29%)
- Continued funding for Police Fleet Replacement Program -  
\$808,800
- Vehicle Acquisition Costs - \$145,000 (4 Fire)
- Funding for Elections - \$375,000
- Continued funding for Community Events/Non-profits - \$280,000
- Financing for Fire Department Fleet Replacement - \$775,000
- E-911 Center operation - \$900,000
- Continued EMS subsidy for enhanced service - \$450,000
- Debt Service for Storage Facility - \$109,710

# FY14 Planning Assumptions - Capital

34

- Continued funding for City Center Phase I Priority Projects - \$15,000,000
- Continued funding for Stormwater Infrastructure Improvements - \$1,600,000
- Funding for Public Safety Radio System - \$1,250,000
- Purchase of Fire Station #4 from City of Atlanta - \$1,000,000
- Continue Citywide Gateway Beautification - \$1,000,000
- Buy Down and Renovations for Storage Facility Lease/Purchase - \$500,000
- Continued funding for Chattahoochee Pedestrian Bridge Project - \$400,000
- Continued funding to complete HAWK Program - \$230,000
- Additional funding for Riverside Drive slope repair - \$200,000
- Continued funding for CIP-T/P/F programs

# CAPITAL PROJECTS



# City Center Phase I Funding Plan

## FY14 Recommended Allocation

Project	Allocated Funding	Additional Funding Needed	Proposed FY14
Land Acquisition	\$15,555,672	\$10,000,000	\$5,000,000
City Center Parking Study	75,000	0	0
Professional Services	212,593	3,787,407	0
Mt. Vernon Highway and Blue Stone Road Extension	3,825,000	5,770,000	3,825,000
Civic Center Infrastructure and Green	0	11,292,500	3,172,009
Utilities Program Management Design	600,000	0	0
Utilities Relocation (next 5 years)	1,000,000	4,530,000	0
Marsh Creek Headwaters BMP	1,381,709	1,602,991	1,602,991
Structured Parking	0	12,500,000	0
Civic Center Facility	0	TBD	0
T-0014/0015 Sandy Springs Circle Phase I	0	1,400,000	1,400,000
T-0014/0015 Sandy Springs Circle Phase II	2,989,498	3,198,502	0
Heritage Playground	0	4,400,000	0
<b>TOTAL</b>	<b>\$25,639,472</b>	<b>\$58,481,400</b>	<b>\$15,000,000</b>

# Abernathy Greenway Park

37

- **FY14 Suggested Priorities**
  - Phase IV Contingency
  - Phase V Design
- **FY13 Budget - \$750,000**
- **FY14 Recommendation - \$750,000**

# Abernathy and Johnson Ferry Road Improvements

38

- **FY14 Suggested Priorities**
  - Guardrail Installation (North of Riverside Drive)
  - Mast Arms at Abernathy and Roswell Roads
  - Completion of Johnson Ferry Streetscapes
  - Median Plantings along Johnson Ferry and Roswell Roads
  - Abernathy Road Phase I Pedestrian Lighting (60 lights)
- **FY13 Budget - \$0**
- **FY14 Recommendation - \$500,000**

# Bridge and Dam Maintenance

39

- **FY14 Suggested Priorities**
  - Pedestrian Bridge on Dunwoody Club Drive
- **FY13 Budget - \$ 0**
- **FY14 Recommendation - \$250,000**

# Hammond Park Improvements

40

- **FY14 Suggested Priorities**
  - Storage Building for Vehicles
  - General Park Improvements
- **FY13 Budget - \$60,000**
- **FY14 Recommendation - \$250,000**



# Intersection Improvement Program

41

- **FY14 Suggested Priorities**
  - Mt. Paran at Powers Ferry Road Signal Design and Construction
  - Mt. Vernon at Long Island Drive Intersection
  - Long Island from SR9 to Long Island Terrace
  - Johnson Ferry Road at Wright Road Analysis
  - Overhead Internally Illuminated Street Signs
- **FY13 Budget - \$500,000**
- **FY14 Recommendation - \$300,000**

# Lost Corner Preserve

42

- **FY14 Suggested Priorities**
  - Relocate entrance/exit
  - Parking lot
- **FY13 Budget - \$200,000**
- **FY14 Recommendation - \$425,000**

# Pavement Management

43

- **FY14 Suggested Priorities**
  - Resurfacing
- **Expect LMIG, amount includes required match**
- **Utilize IMS Evaluation Results**
- **FY13 Budget - \$3,000,000**
- **FY14 Recommendation - \$3,000,000**

# Sandy Springs Tennis Center Improvements - Phase I

48

- **FY14 Suggested Priorities**
  - Replace fences around courts
  - Cover four courts
  - Parking lot retaining wall
- **FY13 Budget - \$0**
- **FY14 Recommendation - \$500,000**



# Sidewalk Program

49

- **FY14 Suggested Priorities**
  - Continue execution of planned and funded projects
  - Design some segments for FY15 construction
- **FY13 Budget - \$500,000**
- **FY14 Recommendation - \$500,000**

# Traffic Management Center

51

- **FY14 Suggested Priorities**
  - Continue Master Plan implementation
  - Additional fiber purchase
  - Construction to install fiber
  - Fiber splicing
  - TMC maintenance contract
  
- **FY13 Budget - \$550,000**
- **FY14 Recommendation - \$350,000**

# Capital Investments



# Review of CIP Investments to Date

54

Category	Units	Approximate Amount
Miles of Roads Paved	126 miles	\$26,600,000
Miles of Sidewalk Installed/ Programmed	27.5 miles	\$8,380,000
Stormwater Repairs	817	\$8,906,000
Traffic Management Center	128 signals controlled 34 miles of active fiber	\$1,800,000
Intersection Improvements	54 complete	\$3,700,000
CIP Improvements	Over 50 projects	\$63,614,000
	<b>TOTAL</b>	<b>\$113,000,000</b>



# Review of Current CIP Projects

55

Project	Amount	Est. Project Completion
T-0008 Roswell Rd Streetscape Cliftwood to Hammond	\$2,300,000	FY 15
T-0011 (Johnson Ferry/ Glenridge Dr)	\$11,100,000 (Design & R/W)	FY 14/15
T-0012 Roswell Rd Streetscape Johnson Ferry to Abernathy	\$4,470,000	FY 15
T-0024 Hammond Dr	\$686,000	FY 15/16
T-0033 CDBG Sidewalks	\$2,700,000	FY 14/15

# Review of Current CIP Projects

56

Project	Amount	Est. Projected Completion
T-0035 Chattahoochee Pedestrian Bridge	\$400,000 (Design & R/W)	FY 14/15
T-0036 MARTA Sidewalks	\$553,000	FY 14
T-0037 Northridge Interchange	\$9,270,000	FY 14/15
T-0039 Spalding/Mt. Vernon Intersection	\$750,000	FY 14
T-0040 Glenridge Widening	\$500,000	FY 14/15
T-0041 Riverside Drive Slope Repair	\$200,000	FY 14

# Review of Current CIP Projects

Project	Amount	Est. Projected Completion
T-0042 City Gateway Beautification	\$1,000,000	FY 14/15
T-0044 (Plan 2040) Roswell Rd ATMS Phase II	\$1,300,000	FY 14/15
<b>TOTAL</b>	<b>\$35,229,000</b>	

# Sidewalk Program Look Forward

## Design & Construction

6

Site	Cost	Est. Projected Completion
Mt. Paran Rd – Long Island Dr to Roswell Rd	\$370,000	FY 14 Construct
Hammond – Mitchell - Lake Forrest	\$90,000	FY 14 Construct
Powers Ferry – Whitmere to Old Powers Lane	\$105,000	FY 14 Construct
FY 13 Powers Ferry – Old Powers Lane to Dudley	\$145,000	FY 15 Construct
FY 13 Happy Hollow	\$120,000	FY 15 Construct
FY 13 Mt. Vernon Highway @ Preston Woods	\$35,000	FY 13 Construct
<b>TOTAL</b>	<b>\$865,000</b>	

# Review of Potential FY14 Citywide Capital Projects

## Citywide Capital Projects (Consolidated Rankings)

	1. Rank Categories	
	2. Estimate Allocation within Each Category	
Priority		Proposed
	Abernathy Greenway Park	750,000
	Abernathy/Johnson Ferry Roadway Improvements	500,000
	Bridge and Dam Improvement Program (Ped Bridge on Dunwoody Club)	250,000
	Hammond Park Improvements	250,000
	Intersection Improvement Program	300,000
	Lost Corner Preserve	425,000
	Pavement Management/Resurfacing	3,000,000
	Sandy Springs Tennis Center Improvements - Phase I	500,000
	Sidewalk Program	500,000
	Traffic Management Center	350,000
		<b>\$6,825,000</b>

# Agenda for Budget Workshop #2

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- Revenue Projections
- Review of Undesignated Fund Balance
- Review Capital Project Ranking Exercise
- Review and Validate Budget Assumptions

# DISCUSSION

